



**francisco  
manuel  
dos santos**  
foundation

  
**FUNDAÇÃO**  
FRANCISCO MANUEL DOS SANTOS



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# about the foundation

**The Francisco Manuel dos Santos Foundation is a non-profit organisation founded in 2009 with the goal of strengthening civil society in Portugal through the power of knowledge, open dialogue, and active citizenship.**

Our primary objective is to promote and disseminate in-depth data and objective research about the current Portuguese reality as a basis for healthy discussion and participation. We are committed to contributing to the development of solutions for a wide range of societal issues, for the benefit of all Portuguese citizens, including future generations. To this end, we seek to be an integral part of Portuguese society, promoting and expanding the best objective knowledge and working to engage people on their journey from passive to active citizenship.

**We don't do  
philanthropy:  
we invest in  
society in a  
productive  
and  
reproductive  
way.**

**José Soares dos Santos**  
Chairman of the Francisco Manuel dos Santos Foundation  
Board of Trustees





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“In an era of misinformation, fake news and polarisation of debates, the existence of a solid and credible institution that independently provides citizens with a deeper understanding of their reality is essential. **Today, the Francisco Manuel dos Santos Foundation is an institution stabilised and rooted in Portugal, yet it is also modern and dynamic, with a view to the future and a strong international dimension.**”

**Gonçalo Saraiva Matias**

Chairman of the Francisco Manuel dos Santos Foundation  
Board of Directors

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# origins

It all started in 1920, when the Santos family acquired Jerónimo Martins, the historic delicatessen in Chiado, Lisbon.

Confident and steadfast, Francisco Manuel dos Santos (1875–1953) expanded this small business into what would become one of the largest business groups in Portugal.

He did so, however, with full awareness that he was not alone, and always acknowledged and valued his employees.

Alexandre Soares dos Santos (1935–2019), Francisco's grandson, led the business forward with vision and ambition, guided by an acute social conscience that had been stirred in him by the indifference towards social inequalities he had witnessed while living in Brazil.

Aware of and grateful for the opportunities he had benefitted from, Alexandre sought to give back something of value to Portuguese society through initiatives of strong and lasting impact. For this very purpose, he created the Francisco Manuel dos Santos Foundation.

**Francisco and Alexandre's dedication, vision and love for their work has been passed down through generations, shaping the Foundation's progressive pillars.**

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# the founder's vision

“We aspire to a society that is open to culture, aware of its problems and the best ways to address them. An **active society** that can fearlessly and freely say what it thinks and voice its criticisms and anxieties.

A society that should be aware of its rights, but also of its duties, and that embraces its responsibilities.

That obliges its elected representatives and government to listen to it and decide in accordance with its wishes.”

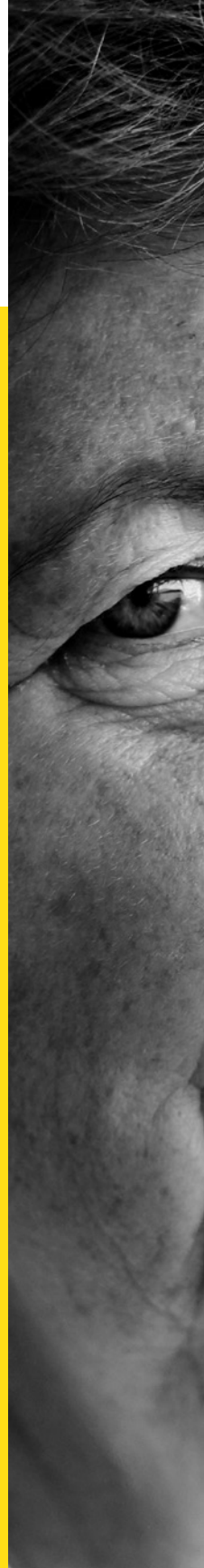
Alexandre Soares dos Santos  
(2009)



# mission

The Francisco Manuel dos Santos Foundation exists to promote and expand the best objective knowledge of the current Portuguese reality. We seek to develop society by becoming a vital part of it, collaborating in the effort to solve society's problems, for the benefit of all Portuguese people and future generations.

**We work to engage ordinary people by providing them with the knowledge and tools they need on their journey from passive to active citizenship, thereby helping to strengthen the rights of citizens and improve the public institutions that serve them.**







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# values

The Foundation is strictly independent of political organisations and does not adopt a partisan ideology. Its activity is guided by the principles of human dignity and social solidarity and the values of democracy, freedom, equality of opportunities, merit and pluralism.

**rigour.**

**independence.**

**impartiality.**

**pluralism.**

**freedom from bias.**

## strict financing guidelines

The Foundation ensures a strict allocation of its financial resources to both knowledge production and dissemination, thus ensuring that its projects are duly amplified in society and fulfil the objectives as defined in its mission.

Funding is therefore separated into two non-interchangeable budgets: one for Projects and Operational Costs and the other for Innovation and Communication.

## “business-like” mindset and management

The Foundation maximises returns on the investments made in pursuit of its mission through a business-like mentality and management approach.

Several members of the Foundation’s team have solid experience in the ways of working and management processes of the Group companies, and this experience is applied daily in their work in the Foundation. There is a strong focus on efficient budget management and definition of key performance indicators for measuring the reach, impact and cost per contact of everything the Foundation does.

## statutory investment restrictions

The Foundation is bound by its statutes to invest only in activities that contribute to its mission, to the exclusion of all others. As stated in Article 3 of the Statutes,

“The Foundation may not make donations or in any other way promote any activities comprising the provision of health care, charitable work, sports, artistic creation, cultural expression, education, academic or vocational training or individual scientific research, nor contribute to the general and running costs of entities or organisations, construction of buildings, acquisition of equipment and vehicles, rental of facilities, participation in conferences and congresses, the performing arts, political or party political activities or professional associations, nor shall it collaborate in public fundraising, the organisation of exhibitions or museums or the preservation of cultural or built heritage.”

# how we work

# how we do it

Our work begins with those for whom we conduct our research and create our contents and programmes:  
**the Portuguese people.**

We take the time to **listen** to people across society to understand their concerns and desires and the broader themes that are emerging in society. Next, we bring **focus** to our learnings, drawing out insights and surfacing key issues to be explored further. Finally, we **anticipate** critical areas of development for Portuguese society and define key actions for the future. Having gained insights from the public and identified areas for future development, we then have a solid basis from which to create products that can truly serve the Portuguese people.

We obtain raw data and information to **generate** objective knowledge sources in the form of information portals, studies and publications. Working with leading academics, we provide in-depth research and analysis concerning social, political and economic aspects of Portuguese society. Since knowledge without sharing is of little value, we then work to **disseminate** the knowledge through different formats and platforms.

With the help of communication specialists and digital media, we inspire public interest and transform complex data into easily digestible information, thereby engaging diverse audiences, empowering them with objective knowledge and enabling them to become **active participants in society.**





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# our research

**The Foundation's research covers a wide range of topics crucial for understanding and improving Portugal's social, economic and political landscape. In fulfilment of its mission to promote a deeper knowledge of the Portuguese reality and contributing to societal progress, the Foundation has published more than 75 research studies, policy papers and public opinion surveys on a variety of topics, involving more than 400 researchers.**

The issues to be explored in the research projects are announced in the Foundation's triennial research programme.

The research teams – comprising academics who work for national and international universities and research centres – are selected through a transparent public process to ensure the rigour and independence of the research produced.

The Foundation's internal research and science communication team monitors the development of approved projects and creates research-related events and other initiatives to disseminate knowledge amongst the public in a completely free and accessible manner.

## The Foundation's research encompasses three different formats/collections:

The **Foundation's research studies** are essentially academic works consisting of comprehensive data analyses which contrast Portuguese reality with that of its European counterparts or other pertinent democracies/societies. These projects are often multidisciplinary and specifically designed to give a broader perspective on a given theme. Recent examples include: "Ethics and Integrity in Politics: Perceptions, Control and Impact", "Poverty in Portugal: Trajectories and Daily Life", "Financial and Social Sustainability of the Portuguese Pension System", and "From 'Made in' to 'Created in': A New Paradigm for the Portuguese Economy".

The **Foundation's policy papers** consist of brief articles which address a specific issue with the aim of providing policy recommendations to a non-academic audience, such as prominent stakeholders from the public and private sectors who have the means to address decisive economic, social and political challenges. The first policy papers (published in 2023) had the following titles: "The housing crisis in the main portuguese cities" and "How many people in Portugal actually abstain from voting? Magnitude, causes and proposals for dealing with technical abstention".

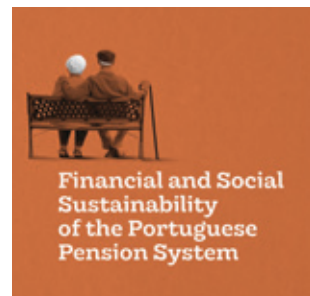
The **Foundation's barometers** are original public opinion surveys, conducted quarterly, for the purpose of assessing the views of a given sample representative of the Portuguese population in issues that are pressing to the community but generally lack solid data. These surveys are designed and conducted by a diverse team of academics and pollsters. The first barometer (published in 2023) focuses on the housing crisis, and the next three (to be conducted in 2024) will analyse the following themes: European politics, corruption and migrations.

**Overall, the Foundation's research provides evidence-based analysis and recommendations to tackle some of the most pressing challenges facing Portuguese society today. This work represents an invaluable resource for policymakers, academics and the wider public, contributing to the ongoing effort to build a fairer, more prosperous and equitable nation.**



**The Foundation's research activities are guided by the following general principles**

- / Scientific quality guaranteed through rigorous selection of research teams and careful evaluation of projects by external experts (using double-blind peer review).
- / Generation of new data of clear relevance and impact, to be shared with the Portuguese and international scientific community and citizens.
- / Emphasis on methodologies that analyse the Portuguese case in comparison with other countries or regions in its geopolitical sphere.
- / The dissemination strategy of the results as an integral part of the project design.



Foundation's research studies



Foundation's barometers



Foundation's policy papers

# our publications

**We publish books that communicate research and provide knowledge to the general public, exploring important areas to society, such as education, the economy, justice and public policies.**

With full awareness of the reading habits of the Portuguese population (of whom 61% said they had not read a single book in 2020, while most of the remaining 39% said they had read very few\*), we seek to improve access to information and massify knowledge through large-scale production and accessible prices.

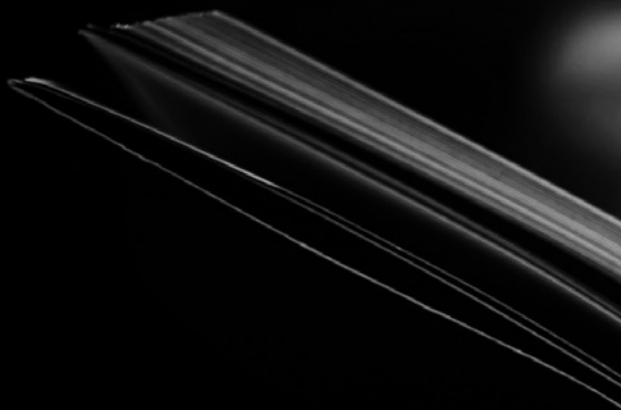
The Foundation's books, available in paper, e-book and audiobook formats, are sold in bookstores, supermarkets and in our online store.

## **"Foundation Essays" collection**

In this collection of small books written in clear and simple language, renowned experts present their point of view regarding specific domains of Portuguese reality.

## **"Foundation Portraits" collection**

In this collection, authors analyse a specific aspect of Portuguese society that they have researched. These works are written in a narrative and ethnographic style.





# pordata

pordata.pt

**Pordata is Portugal's foremost online statistics portal. It gathers, organises, systematises and disseminates data on multiple areas of society. The data is presented in a clear and accessible way, at local, national and European levels, and includes statistics from over 60 official and certified sources.**

In addition, **Pordata** puts the data into their proper context, enabling their full interpretation. The portal includes more than 2,500 constantly updated statistical tables as well as providing for the frequent publication of thematic portraits.

We also provide training to promote statistic literacy in institutions (such as schools, universities, companies, municipalities and associations) and individuals.

**Pordatakids.pt**, meanwhile, is designed specifically for children aged 8 to 12 years. It offers the most relevant data from the main Pordata portal in simple language with an attractive presentation. The Pordata kids platform is an educational tool that covers topics from years 3–6 of the primary school curriculum. It includes interesting facts about society, worksheets and educational games, making it useful for both pupils and teachers.

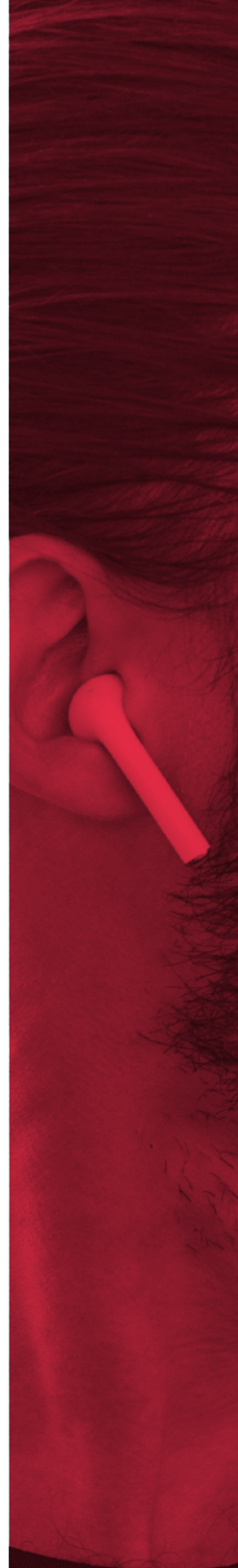
**Pordata and Pordata Kids are free public services provided for the benefit of Portuguese society.**





more than  
**2,7 million**  
pordata site visits per year  
more than **12 million page views**

Sharing the  
knowledge and  
content that we  
produce enables us  
to further our mission  
of **engaging society  
and contributing  
to the country's  
development.**







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# website & social media

The Foundation's institutional website ([ffms.pt](http://ffms.pt)) serves as the organisation's virtual home, as it does not have a visitable headquarters accessible to the the public. The website plays a vital role in promoting the Foundation's mission of fostering informed debate and reflection on the issues most relevant to Portuguese society.

By providing a centralised platform for sharing information, resources and research on a wide range of topics within its areas of expertise, the website serves as a valuable resource for academics, policymakers and members of the public wishing to engage in meaningful discussions about the challenges facing Portuguese society.

The easy to explore and interactive website provides access to the Foundation's studies, its bookshop, the Pordata portal and all other Foundation events and activities.

In **FFMS Play**, viewers can access all the Foundation's productions' video and audio content, including conferences, interviews, podcasts and TV documentaries.

**The website is a key instrument in the dissemination of our work, allowing us to reach a wide and diverse audience, transcending geographic and institutional boundaries and enabling us to connect with people across Portugal and beyond.**

The Foundation is also actively present on social media, with more than 246,000 followers on Facebook, 51,000 followers on LinkedIn, 54,000 followers on Instagram and 46,000 followers on Twitter, by the end of December 2023.

**more than  
1,6 million**  
website visits per year





# foundation productions

**We disseminate our work through a wide range of in-house productions that allow us full independence in terms of the topics and publics to address and the experts to consult. This allows us to cover the topics we consider to be among the most relevant for the country and our mission, regardless of audience reach or productions grid limitations.**

Our productions include the following:



## **“[IN]Pertinente” (podcast)**

This podcast combines the expertise of leading Portuguese academics with the humour and curiosity of comedians and radio presenters. We try to engage listeners in a meaningful and informative way, inspiring curiosity and critical thinking, simplifying complex issues and asking provocative and “impertinent” questions. With a focus on four major themes – politics, economy, society and science – the podcast offers a diversity of perspectives through engaging interviews and insightful viewpoints, promoting a deeper understanding in younger audiences of the challenges facing Portuguese society today.

# It's not that Simple.

## **“It’s not that simple”**

### **(videocast and podcast)**

*Big issues, big names* is the motto of this production, which aims to promote in-depth reflection on the most pressing social, political and economic issues of the world we live in. We invite the foremost national and international experts from different fields to develop a conversation that aims to explain why finding the solution to a certain issue is “not that simple”, and what therefore can be done about it. We cover a wide range of topics, from climate change to inequality, and from education to the digital transformation of society, to name just a few. The videocast /podcast has featured renowned speakers such as the economist Mariana Mazzucato, Nobel Prize laureates Leymah Gbowee and Michael Spence, and the political journalist Ezra Klein. “It’s not that simple” provides a platform for experts to share their knowledge and opinions on important issues, encouraging reflection, fostering critical thinking and promoting informed discussion. Our aim is that it contributes to a more engaged and informed society that is better equipped to tackle the challenges of the future.

## **Debates**

The foundation’s new books spark discussion among authors and national experts, offering different perspectives on important topics.

# media partnership programmes

**In addition to developing formats to disseminate our work through our own channels, we also work to reach wider audiences by partnering with major media channels. Through these partnerships, we are able to coproduce and distribute content through various media outlets, including TV, radio, press and digital platforms.**

Our media partners not only provide us channels for mass amplification of our work but also view us as a valuable production partner, enabling us to coproduce content in alignment with our mission.

The following partnerships allow us to reach different target audiences at scale:

## TV partnerships

### **Documentaries coproduced with RTP (Portugal's public service television channel) and broadcast during prime time.**

These documentaries are an important tool for promoting public awareness on and engagement with the most critical social and economic issues in Portugal. By leveraging the power of visual storytelling, they provide a compelling and accessible way to communicate complex information and ideas to a broad and diverse audience.

Furthermore, by being broadcast on a public channel and reaching millions of viewers, these documentaries have the potential to spark important conversations and inspire collective action around critical issues. They can serve as a catalyst for public debate and reflection.

We also establish ad hoc media partnerships with major media players to communicate a specific piece of content – a study, for example – in a more in-depth manner and to a larger audience. These partnerships have a predetermined scope and duration and are frequently multi-format, combining TV debates with press articles, interviews and other digital content, which are promoted both through our own channels and the partner's social media channels, widening the reach of the content.

## Radio partnerships

**Da Capa à Contracapa (“From Front to Back Cover”).** In this coproduction with Rádio Renascença (a national radio station), two experts discuss current topics, taking as a starting point one of the Foundation's books or studies.



# our events

**The Foundation organises conferences on themes rooted in our own research. Our aim is to present important insights on issues relevant to Portuguese society, gathering and giving voice to national and international experts.**

The conferences are open to the public, allowing anyone interested to attend and participate in the debate and engage with the speakers, thus fostering dialogue and encouraging the exchange of ideas and perspectives.

### **Escola de Verão (Summer School)**

Our Summer School is designed to reach younger audiences and promote their active participation. Under the motto “Think Differently, Act Together”, we bring together around 100 students aged 15–17 years from all over the country.

Through collaboration with renowned experts, we develop a multidisciplinary approach to a topic of particular and current relevance to this younger audience. During its full week of activities, the summer school seeks to foster learning, critical thinking, participation and debate.

These teenagers, on the brink of their adult lives, are key to the future. It is vital therefore that they be inspired to think about the country and mobilised to participate and engage in the effort to solve our nation’s greatest problems.

### **Study presentations:**

#### **private sessions for decision-makers**

One of our objectives is to promote initiatives that increase the impact of our studies on policymakers and other stakeholders, with the ultimate purpose of contributing decisively to the development of Portuguese society and sharing insights and promoting debate among those in a position to directly produce change.

# the foundation in numbers

3rd  
most recognised  
portuguese foundation

77% of the respondents **know**  
**of the Foundation or at least**  
**one of its projects**, of whom:

88% consider  
the **Foundation's**  
**activities to be very**  
**relevant to society**

58% consider the **Foundation to**  
**be independent of political,**  
**economic and social powers**

**Source** Netsonda Brand Awareness Questionnaire to a representative  
sample of the Portuguese population, 2022

75 studies

400

national and international  
researchers/scientists

260 published  
books

250 authors

December 2023



# foundation structure & governing bodies

The Foundation's Board of Trustees is chaired by José Soares dos Santos, the founder's son. Its governing bodies include the Board of Directors and the Executive Committee. An Audit Committee ensures financial oversight of the Foundation's activities.

# Board of Trustees

The Board of Trustees is composed by the founder and is responsible for the Foundation's strategic guidance.

## Audit Committee

The Audit Committee is composed of senior experts in audit and finance monitoring.

## Board of Directors

The Board of Directors is responsible for the Foundation's management in accordance with its strategic guidelines.

## Executive Committee

The Executive Committee is responsible for annual activity planning and budget management and is supported by team leaders in each relevant area of action: Research and Science Communication, Marketing, Publications, Digital and Social Media and Partnership Management.

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# research 2012–2023



**2012****“Economic Inequality in Portugal”**

Coordination: Carlos Farinha Rodrigues  
(Lisbon School of Economics & Management)  
Published in June 2012

**“2030 Projections and the Future”**

Coordination: Maria Filomena Mendes  
(University of Évora) and Maria João Valente Rosa  
(Nova FCSH)  
Published in September 2012

**“Drugs and Tuition Fees: Legislative Impact Assessments”**

Coordination: Ricardo Gonçalves  
(Católica Porto Business School)  
Published in December 2012

**“Economic Justice in Portugal”**

Coordination: Mariana França Gouveia (Nova University Lisbon), Nuno Garoupa (George Mason University) and Pedro Magalhães (Institute of Social Sciences, University of Lisbon)  
Published in December 2012

**2013****“Judicial Secrecy”**

Coordination: Fernando Gascón Inchausti  
(Complutense University of Madrid)  
Published in January 2013

**“Information and Health”**

Author: Rita Espanha (University Institute of Lisbon)  
Published in January 2013

**“Schools for the Twenty-First Century: Freedom and Autonomy in Education”**

Author: Alexandre Homem Cristo  
(Institute of Social Sciences, University of Lisbon)  
Published in May 2013

**“Twenty-Five Years of European Portugal: Economy, Society and Structural Funds”**

Coordination: Augusto Mateus  
(Lisbon School of Economics & Management)  
Published in May 2013

**“Land Registration and Rural Property in Portugal”**

Coordination: Rodrigo Sarmento de Beires (Terra Quente Trasmontana Association of Municipalities)  
Published in June 2013

**“Health Costs and Prices: Past, Present and Future”**

Coordination: Carlos Costa  
(Former Governor of the Bank of Portugal)  
Published in June 2013

**“Aging Processes in Portugal: Time Use, Social Networks and Living Conditions”**

Coordination: Manuel Villaverde Cabral  
(Institute of Social Sciences, University of Lisbon)  
Published in July 2013

**“What Science is Learned at School?”**

Coordination: Margarida Afonso  
(Castelo Branco Higher School of Education)  
Published in November 2013

**2014****“2013 Fertility Survey”**

Coordination: National Statistics Institute (INE)  
Published in January 2014

**“More Classroom Diaries”**

Coordination: Maria Filomena Mónica  
(Institute of Social Sciences, University of Lisbon)  
Published in March 2014

**“Portugal in European Decisions: A Comparative Perspective”**

Coordination: Alexander Trechsel (European University Institute, Florence) and Richard Rose  
(University of Strathclyde)  
Published in May 2014



**“Infant Mortality in Portugal: Evolution of Indicators and Associated Factors from 1988 to 2008”**

Coordination: Xavier Barreto (São João Hospital, Porto) and José Pedro Correia (Secretary of the General Assembly of the Portuguese Medicinal Cannabis Observatory)  
Published in July 2014

**“Teaching Reading in the First Cycle of Basic Education: Beliefs, Knowledge and Teacher Training”**

Coordination: João A. Lopes, Maria Gabriela Velasquez, Leandro S. Almeida (University of Minho), Louise Spear-Swerling (Southern Connecticut State University), Célia Oliveira (Lusophone University, Porto) and Luísa Araújo (Higher Institute of Education and Sciences)  
Published in October 2014

**“School Times: Comparative Study of Workloads in Portugal and Other Countries”**

Team: Maria Isabel Festas, Ana Maria Seixas, Armanda Matos and Patrícia Frias Fernandes (Faculty of Psychology and Education Sciences, University of Coimbra)  
Published in October 2014

**“Science in Preschool Education: Promoting Scientific Literacy in Portuguese Kindergartens”**

Team: Maria Lúcia Santos (Association of Early Childhood Education Professionals), Maria Filomena Gaspar (Faculty of Psychology and Education Sciences, University of Coimbra) and Sofia Saraiva Santos  
Published in October 2014

**“Judges in Europe: Training, Selection, Promotion and Evaluation”**

Author: Carlos Gómez Ligüerre (Pompeu Fabra University)  
Published in October 2014

**“The Public Prosecutor’s Office in Europe”**

Team: José Martín Pastor (University of Valencia), Pedro García Marques (Faculty of Law, Catholic University of Portugal) and Luís Eloy Azevedo (Institute of Contemporary History, Nova University Lisbon)  
Published in October 2014

**“Literature and Portuguese Teaching”**

Team: José Cardoso Bernardes and Rui Afonso Mateus (Faculty of Letters, University of Coimbra)  
Published in October 2014

**“Lawmaking: Portugal and Europe”**

Coordination: João Caupers (Nova School of Law), Marta Tavares de Almeida (Institute of Legal and Political Sciences, University of Lisbon) and Pierre Guibentif (University Institute of Lisbon)  
Published in November 2014

**2015**

**“The Fifth Commitment: Development of an Educational Performance Assurance System in Portugal”**

Team: Margaret E. Raymond and Yohannes Negassi (CREDO, Stanford University)  
Published in January 2015

**“Science and Technology in Portugal: Metrics and Impact (1995–2011)”**

Team: Armando Vieira (Stratified Medical) and Carlos Fiolhais (University of Coimbra)  
Published in January 2015

**“Demographic Dynamics and Aging of the Portuguese Population (1951–2011): Evolution and Perspectives”**

Coordination: Mário Leston Bandeira (Portuguese Demography Association)  
Published in March 2015

**“The Economy of the Future: the Vision of Citizens, Entrepreneurs and Local Officials”**

Coordination: João Ferrão (Institute of Social Sciences, University of Lisbon)  
Published in March 2015

**“Values, Institutional Quality and Development in Portugal”**

Coordination: Alejandro Portes (Princeton University) and M. Margarida Marques (Nova University Lisbon)  
Published in May 2015

**“Three Decades of European Portugal: Balance and Perspectives”**

Coordination: Augusto Mateus  
(Lisbon School of Economics & Management)  
Published in July 2015

**“Multimedia in Science Education: Five Years of Research and Teaching in Portugal”**

Team: João Paiva, Carla Morais and Luciano Moreira  
(Faculty of Sciences, University of Porto)  
Published in October 2015

**“Scientific Culture in Portugal: Tools to Understand the World and Learn How to Change It”**

Team: António Granado and José Vitor Malheiro  
(journalists)  
Published in November 2015

**2016**

**“Income Inequality and Poverty in Portugal, 2009–2014”**

Coordination: Carlos Farinha Rodrigues  
(Lisbon School of Economics & Management)  
Published in September 2016

**“Is Repeating a Year Beneficial for Students?”**

Coordination: Luís Catela Nunes, Ana Balcão Reis and Carmo Seabra  
(Nova School of Business and Economics)  
Published in October 2016

**2017**

**“Migration and Demographic Sustainability: Perspectives on the Evolution of Portuguese Society and Economy”**

Coordination: João Peixoto (Lisbon School of Economics & Management), Daniela Craveiro (ISEG/ISCTE) and Jorge Macaísta Malheiros (IGOT, University of Lisbon)  
Published in May 2017

**“Term Limits”**

Coordination: Francisco Veiga and Linda Veiga  
(University of Minho)  
Published in May 2017

**“Justice Between Generations: Interdisciplinary Perspectives”**

Coordination: Jorge Pereira da Silva and Gonçalo de Almeida Ribeiro (Catholic University of Portugal)  
Published in October 2017

**“Social Mobility in Portugal”**

Coordination: Teresa Bago d’Uva  
(Erasmus University, Rotterdam)  
Published in October 2017

**“The State from Within: An Ethnography of Power and Public Administration in Portugal”**

Coordination: Daniel Seabra Lopes  
(Lisbon School of Economics & Management)  
Published in December 2017

**“The Economic Impact of European Funds: The Experience of Portuguese Municipalities”**

Coordination: José Tavares, Ernesto Freitas and João Pereira dos Santos (Nova School of Business and Economics)  
Published in December 2017

**“Why did PISA results improve in Portugal? A Longitudinal and Comparative Study (2000–2015)”**

Coordination: Ana Sousa Ferreira  
(Faculty of Psychology, University of Lisbon)  
Published in September 2017

**2018**

**“Gender Equality throughout Life: Portugal in the European Context”**

Coordination: Anália Torres (Higher Institute of Social Sciences and Politics, University of Lisbon)  
Published in May 2018

**“Business Dynamics and Inequality”**

Coordination: Rui Baptista  
(TÉCNICO LISBOA, University of Lisbon)  
Published in October 2018

**“Diversification and Growth of the Portuguese Economy”**

Coordination: Leonor Sopas  
(Católica Porto Business School)  
Published in October 2018

**“Closure of Multinationals: The Capital That Remains”**

Coordination: Pedro de Faria (Faculty of Economics  
and Management, University of Groningen)  
Published in October 2018

**“Budget, Economy and Democracy:  
A Proposal for Institutional Architecture”**

Coordination: Abel M. Mateus (EBRD)  
Published in October 2018

**“Private Companies and Municipalities:  
Dynamics and Performances”**

Team: José Tavares, Ernesto Freitas, and João Pereira  
dos Santos (Nova School of Business and Economics)  
Published in November 2018

**“Quality of Local Governance in Portugal”**

Coordination: António F. Tavares  
(University of Minho) and Luís de Sousa  
(Institute of Social Sciences, University of Lisbon)  
Published in November 2018

**2019**

**“Women in Portugal Today:  
Who They Are, What They Think and Feel”**

Coordination: Laura Sagnier and Alex Morell  
(PRM – Market Intelligence)  
Published in February 2019

**“Financial and Social Sustainability  
of the Portuguese Pension System”**

Coordination: Amílcar Moreira  
(Institute of Social Sciences, University of Lisbon)  
Published in April 2019

**“Institutions and Quality of Democracy:  
Political Culture in Southern Europe”**

Coordination: Tiago Fernandes (Nova FCSH)  
Published in June 2019

**“Religious Identities and Social Dynamics  
in the Lisbon Metropolitan Area”**

Coordination: Alfredo Teixeira  
(Faculty of Theology, Catholic University of Portugal)  
Published in July 2019

**“The Evolution of Science in Portugal (1987–2016)”**

Coordination: Nuno Ferrand  
(CIBIO, University of Porto)  
Published in November 2019

**“Courts and the Economic and Financial Crisis:  
An Analysis of Judicial Discourse”**

Coordination: Teresa Violante (FAU, Nuremberg)  
and Patrícia André (CEDIS, Nova University Lisbon)  
Published in December 2019

**“Constitutions in Times of Financial Crisis”**

Coordination: Tom Ginsburg (University of Chicago)  
and Georg Vanberg (Duke University)  
Published in December 2019

**2020**

**“GDP-Linked Bonds in the Portuguese Economy”**

Coordination: Gonçalo Pina (ESCP Business School)  
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